S. E. C. Reg. No.

REPUBLIKA NG PILIPINAS KAGAWABAN NG KALAKALAN ROMISPON SA MGA PANAGOT AT PALITAN (BECURITES AND EXCHANGE COMMISSION) MAYNILA

CERTIFICATE OF FILING OF/BY-LAWS

To ALL TO WHOM THESE PRESENTS MAY COME, GREETINGS:

New
This is to certify that the By-Laws of the

PHILIPPINE BANK OF COMMUNICATIONS

In witness whereof, I have hereunto set my hand and caused the seal of this Commission to be affixed at Manila, Philippines, this 2nd day of ... May in the year of our Lord nineteen hundred and seventy-four.

Deputy Securities and Exchange Commissioner

479025-L

Central Bank of the Philippines

MANILA

OFFICE OF THE GOVERNOR

CERTIFICATE

KNOW ALL MEN BY THESE PRESENTS:

This is to certify, pursuant to Monetary Board Resolution No. 435 dated March 17, 1970 delegating to the Governor, Central Bank of the Philippines, approval of by-laws of banks, that the New By-Laws of the Philippine Bank of Communications adopted on March 12, 1974 by the stockholders representing a majority of all the subscribed capital stock, duly certified by the majority of the directors and countersigned by the Secretary, as evidenced by a Directors' Certificate dated March 12, 1974, and stamped with the seal of the Central Bank of the Philippines, are in accordance with law.

This Certificate is hereby issued to enable the Bank to register the said New By-Laws with the Securities and Exchange Commission pursuant to Section 10 of Republic Act No. 337, as amended.

IN WITNESS WHEREOF, I have hereunto set my hand and affixed the seal of the Central Bank of the Philippines this 10th day of May, 1974 at Manila, Philippines.

G. S. LICAROS

Governor

OF TH

PHILIPPINE BANK OF COMMUNICATIONS (As adopted on March 12, 1974)

ARTICLE I

Office

The head office of the Bank shall be in the City of Manila, Philippines.

ARTICLE II

Stockholders

- Place. All meetings of the stockholders shall be held at the head office of the Bank.
- 2. Proxy. Stockholders may vote at all meetings either in person or by proxy duly given in writing and presented to the Secretary for inspection and record at or prior to the opening of said meeting.
- 3. <u>Quorum</u>. No stockholders' meeting shall be competent to decide any matter or transact any business unless a majority of the outstanding capital stock is present or represented thereat, except in cases in which the law requires the affirmative vote of a larger quorum.
- 4. <u>Vote</u>. Voting upon all questions at all meetings of the stock-holders shall be by shares of stock and not per capita. In the election of Directors cumulative voting shall be allowed. A majority of the votes cast shall decide every question submitted to the shareholders at any meeting, except in cases where the law or these By-Laws requires the affirmative vote of a greater number.
- 5. Annual meeting. The annual meeting of the stockholders shall be held on the second Tuesday of March in each calendar year, at 4:00 o'clock P. M., if not a legal holiday; but if a legal holiday, it shall be held on the next business day immediately following.
- 6. Special meetings. Special meetings of the stockholders may be called by a majority of the members of the Board or on demand of the stockholders holding at least thirty percent (30%) of the outstanding capital stock.
- 7. Notice of meetings. Notice of meeting, written or printed, for every regular or special meeting of the stockholders, shall be pre-

pared and sent to each stockholder at his last address registered in the books of the Bank by registered mail, postage prepaid, at least two (2) weeks before the date of meeting; provided, however, that if the registered address of the shareholder be outside of the Philippines, notice shall be dispatched by registered air mail; provided, further that such notice may be waived in writing by the stockholders.

8. Minutes. - Minutes of all meetings of the stockholders shall be kept and carefully preserved as the record of the business transacted at such meetings. The minutes shall contain such entries as may be required by law.

ARTICLE III

The Board of Directors

- 1. <u>Qualification and election</u>. The corporate powers of the Bank shall be vested in a board of nine (9) directors who shall be elected annually by the stockholders and who shall serve until the election and qualification of their successors. Any vacancy in the Board of Directors shall be filled by the vote of the majority of the remaining directors if constituting a quorum and the director or directors chosen shall serve only for the unexpired term. Whether any such vacancy shall be filled or not shall be left to the discretion of the Board of Directors. Should the number of directors be reduced to less than a quorum, vacancies in the Board shall be filled by the stockholders owning and/or representing a majority of the outstanding capital stock at a special meeting called for that purpose.
- 2. Quorum. The directors shall act only as a Board, and the individual directors shall have no power as such. The attendance of a majority of the entire membership of the Board of Directors shall be necessary at all meetings to constitute a quorum for the transaction of any
 business and except as provided in these by-laws, every decision of the
 quorum duly assembled as a Board shall be valid as a corporate act.
- 3. Regular meetings. Regular meetings of the Board of Directors shall be held in the Philippines at least once a month on such date and at such hour as may be fixed by the Board.

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to the directors at their registered addresses in such a manner that it shall be received by them not less than twenty-four (24) hours pre-

vious to the hour set for the meeting. Notice of meetings may be waived

in writing.

5. Powers. - The Board of Directors which shall direct and supervise the affairs of the Bank under its collective responsibility, shall
exercise such powers and perform such functions as are required of it
by law and such other functions as may be reasonably necessary to accomplish the purposes for which the Bank is formed.

- 6. Compensation. Every director shall receive a per diem of One Hundred Pesos (P100.00) for his attendance at any meeting of the Board of Directors for each day of session; provided, however, that nothing herein contained shall be construed to preclude any director from serving in any other capacity and receiving compensation therefor.
- 7. Minutes. Minutes of all meetings of the Board of Directors shall be kept and carefully preserved as a record of the business transacted at such meeting.
- 8. Executive Committee. There shall be an Executive Committee composed of the President, the Executive Vice-President and one or more members to be designated as herein provided. Said Committee shall have the power to exercise the functions and prerogatives of the Board of Directors during intervals between meetings of said Board, except as to such matters as the Board may have specifically reserved for itself by appropriate resolution. The Committee shall adopt its own rules of procedure. Minutes of all meetings of the Executive Committee shall be kept and carefully preserved as a record of the business transacted at such meeting and shall be submitted, together with a report of all matters acted upon by this Committee, at the regular meetings of the Board of Directors.

A quorum at any meeting of the Executive Committee shall consist

of a majority of all the memb rs thereof, and a majority of such quorum shall decide any question that may come before the meeting.

The other member(s) of the Executive Committee shall be designated by the Board of Directors from among their number.

In case of absence or inability of any member of the Executive Committee to attend a meeting of said Committee, the said member may designate another director to sit in the Committee.

9. Other Committees. - The Board of Directors may create such other committees as it may deem necessary for the best interest of the Bank.

ARTICLE IV

Officers and Agents of the Bank

1. General provisions. - The officers of the Bank shall consist of a Chairman of the Board, a President, an Executive Vice President, one or more Vice Presidents, a Secretary, and other officers as the Board of Directors may from time to time deem necessary. The officers who have been elected by the Board from their own number shall hold office from the date of their election as officers until the organization meeting of the Board of Directors following the next annual meeting of stockholders or until their successors shall have been chosen and shall have qualified. Other officers shall hold office at the pleasure of the Board.

Two or more offices with compatible functions may be vested in the same person whenever deemed convenient or expedient by the Board of Directors. All officers, agents, employees, appointed by the Board shall be subject to removal at any time by the Board. The Board may delegate to the President and/or the Executive Vice President and/or other officers the authority to appoint and dismiss agents, clerks or employees.

2. Chairman of the Board. - The Chairman of the Board shall be elected by the Board of Directors from their own number. He shall preside at all meetings of the stockholders and the Board of Directors.

8. Vacancies and delegation of officers. - If the office of the Chairman, President, Executive Vice President or Secretary becomes vacant by death, resignation, or otherwise, the vacancy shall be filled by the majority vote of the remaining directors if still constituting a quorum. The successor or successors so chosen shall hold office for the unexpired term.

In case of the temporary absence of any officer of the Bank or for any other reason that the Brand of Directors may deem sufficient, the Board of Directors or the Fresident may delegate the powers and duties of such officer to any oth r officer for the time being.

ARRICLE V

Honore - Title-

The Board of Directors may from time to time confer honorary titles on persons who have gained distinction in the field of finance or in past services to the Bank, such as the titles of Honorary Chairman or Adviser.

ARTICLE VI

Transfer of Shares of Stock

Subject to the conditions herein from stated, shares of stock shall be transferred by delivery of the certificate indorsed by the owner or his attorney-in-fact or other person legally authorized to make the transfer, but no transfer shall be valid as against the Bank until the transfer is annotated in the books of the Bank. Requests for transfer of shares shall be accompanied by evidence of ownership as follows:

Stock certificates, when the transfer is performed by endorsement;

No surrendered certificate shall be cancelled by the Secretary until a new certificate in lieu thereof is issued, and the Secretary shall keep the cancelled certificate as proof of substitution. If a stock certificate is lost or destroyed, the Board of Directors may order the issuance of a new certificate in lieu thereof, after satisfying all the requirements of R. A. No. 201.

The Stock and Transfer Book of the Bank shall be closed during the five (5) days next preceding the annual meeting of the stockholders wherein the election of the directors is held and during the five (5) days preceding the date upon which dividends are declared payable, as well as during such periods as the Board of Directors may determine.

Certificate of stock shall bear the signature of the President or the Executive Vice President and shall be countersigned by the Secretary or in his absence any officer appointed by the Board of Directors or the Executive Committee for the purpose, to be known as an authorized officer, and the seal of the Corporation shall be engraved thereon. Each Certificate shall recite on its face the stocks represented thereby, and is transferable only upon the books of the corporation by the holder thereof or its attorney, upon surrender of certificate properly endorsed.

ARTICLE VII

Fiscal Year, Dividends, Reserves and Accounts

- 1. Fiscal Year. The fiscal year of the Bank shall be the calendar year.
- 2. <u>Dividends</u>. Dividends may be declared, annually or oftener as the Board of Directors may determine, from the surplus profits of the Bank, after making proper provisions for the necessary reserves in accordance with law and the regulations of the Central Bank of the Philippines.

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Distribution of Net Earnings. - The profits or met earnings resulting from the operations of the Bank after deducting the expenses of the administration, and after making proper provisions for reserves to cover possible losses on loans and for other contingencies, shall be disposed of as follows:

Not to exceed four per centum (4%) to the members of the Board of Directors, to be distributed in such manner as the said Board may provide.

The Board of Directors is empowered to further distribute out of the said net earnings such bonuses to officers and employees of the Bank as it may deem proper, but not to exceed ten per centum (10%).

- 4. Reserves. The Board of Directors may create additional reserves out of the net earnings for such other purposes as the Board may deem necessary, proper or convenient.
- 5. <u>Inspection</u>. These by-laws and the minutes of stockholders' meetings shall at all times be open for inspection to all stockholders and members of the Board of Directors during business hours.

ARTICLE VIII

Trust Department

- 1. Exercise of Fiduciary Powers. All fiduciary powers of the Bank shall be conducted through the Trust Department. All books and records of the Trust Department shall be kept separate and distinct from the other books and records of the Bank.
- 2. Trust Committee. There shall be a Trust Committee composed of not less than three members of the Board of Directors, the President and the Executive Vice President, ex-officio, and two others appointed by the Board of Directors to serve, which shall have general supervision of the Trust Department, the Trust Investment Committee, the determination of policies of such department, the investment of the trust funds, and the disposition of trust investments. The Trust Committee shall have the power to consider and act upon such other matters relating to the administration of the trust held by the Bank as shall be referred to it by the officers in charge or by the Trust Investment Committee. It shall also have such other powers and duties as may be conferred upon it from time to time by the Board of Directors.

The Trust Committee shall meet at least once a month and shall make monthly reports to the Board of Directors.

- 3. Trust Investment Committee. There shall be a Trust Investment Committee composed of not less than five officers of the Bank appointed by the Board of Directors or by the Trust Committee to serve during its pleasure, which shall be subject to the direction of the Trust Committee. The acceptance of all fiduciary accounts shall be approved by the Trust Investment Committee and the closing out or relinquishment of all such accounts shall be approved or ratified by such Committee. All investments of trust funds by the Trust Department of the Bank shall be madde, retained, or disposed of only with the approval of the Trust Investment Committee. Such Committee shall, at least once during such period of twelve months, review all the assets held in cash and/or fiduciary account to determine their safety and current value and the advisability of retaining or disposing of them. Such Committee may have such additional duties relating to the Trust Department as may be prescribed by the Board of Directors or by the Trust Committee. Such Committee shall keep minutes of all of its meetings. Three of its members shall constitute a quorum for the transaction of business. Subject to the approval of the Board of Directors or the Trust Committee, it may make such rules as it may deem advisable for carrying out the policies of the Trust Department, the administration of Trust held by the Bank and the investment of trust funds.
- 4. Officers in Charge. The Trust Department shall be placed under the management and immediate supervision of the President, who shall cause the policies and instructions of the Board of Directors and the Trust Committee with respect to the trusts under his supervision, to be carried out, and supervise the due performance of the trusts and agencies entrusted to the Bank and under his supervision.
- 5. Trust Officers. The Trust Officers appointed by the Board of Directors or the Trust Committee shall exercise such powers and perform such duties as prescribed by these by-laws, or as may be assigned to them by the Board of Directors or by the Trust Committee.
- 6. Authentication and Signature of Instruments. All authentications or certificates by the Bank as Trustee under any mortgage, either

brust or other instrument securing boads, detentures, potes or other obligations of any corporation and all certificates as Register or Transfer Agent and all certificates and trust certificates, may be signed or countersigned in behalf of the Bank by the President or Executive Vice President or by the Secretary or any Trust Officer or Assistant Trust Officer or by any other person appointed for that purpose by the Board of Directors.

7. Securities and Investment. - The securities and investments held in each trust shall be kept separate and distinct from the securities owned by the Bank and separate and distinct from those of any other trust. Trust securities and investments shall be held in the joint custody of two or more officers or other employees designated by the Board of Directors from time to time.

ARTICLE IX

Seal

The Seal of the Bank shall consist of the following wording:
"PHILIPPINE BANK OF COMMUNICATIONS, 1939, Manila, Philippines" and
in the center shall appear the following Chinese characters:

行銀通交演律菲

Amendments

These By-Laws or any part thereof may be amended, modified, altered, or repealed, or new By-Laws adopted by the majority vote of the subscribed capital stock at a regular or special meeting duly called for the purpose. The registered owners of two-thirds of the subscribed capital stock may delegate to the Board of Directors the power to amend or repeal any by-law or adopt new by-laws; provided, however, that any such power delegated to the Board of Directors shall be considered revoked whenever a majority of the stockholders of the Bank shall so vote at a regular or special meeting.